## Quest <br> GROUP

Corporate IR Presentation Based on 3M 2019 Financial Results

- Overview
- Financial Performance
- Outlook - Strategy 2021


## Quest <br> GROUP

## Quest Group @ a Glance (3M 2019)



## Business Segment Description

 $\begin{array}{cc}\text { Info Quest } & \text { iSquare } \\ \text { Quentios } \\ \text { QUELNE } & \text { iStorm }\end{array}$

- Personnel:801
uni。systems

P\&L (3M 2019)


## P\&L (3M 2019)



## Explanations/Clarifications:

-3M2019 Results include extraordinary positive effect from reversal of past negative provisions of $\sim_{+€ 1,4 \mathrm{~m}}$ regarding cancelation of retroactive payment of intellectual property rights. This cancellation was applied by law during Q1.2019.

- EBITDA include ~ +€1,1m positive impact from first adoption of IFRS 16 (Leases), while effect on EBT was negligible.
- EBITDA \& EBIT do not include "other gain/losses" related to investment activity.
- Q1 2019 was affected by drop of profitability of epayments segment by $€ 1,5 \mathrm{~m}$ vs previous year caused mainly by market maturity

| Amounts in , 000 € |  | 12M 2018 |  |
| :---: | :---: | :---: | :---: |
| Group Balance Sheet | 3M 2019 |  | E347m |
| Tangible \& intangible assets | 67.803 | 70.245 |  |
| Right-off-use assets | 20.619 | - |  |
| Goodwill | 32.222 | 31.649 |  |
| Other | 34.326 | 34.186 |  |
| Non-current assets | 154.971 | 136.081 | Total Assets |
| Inventories | 28.215 | 26.376 |  |
| Trade \& other receivables | 103.289 | 100.956 |  |
| Cash and cash equivalents | 52.984 | 63.164 |  |
| Other | 7.525 | 7.316 |  |
| Current assets | 192.014 | 197.811 | €53m |
| Total assets | 346.985 | 333.892 |  |
| Total equity | 144.745 | 140.173 |  |
| Borrowings-Long Term | 6.713 | 9.227 |  |
| Lease liability | 19.714 | ${ }^{-} \cdot 6$ | Cash |
| Other | 31.669 | 37.682 |  |
| Non-current liabilities | 58.096 | 46.909 |  |
| Borrowings-Short Term | 40.106 | 28.214 |  |
| Trade \& other payables | 81.081 | 108.879 |  |
| Lease liability | 3.482 | - | Group's $€ 20 \mathrm{~m}$. change in Net Debt during 03M2019 (debt + leasing- cash and cash equivalents) was mainly due to: <br> - (EBTD+€11m) + (Tax -€2m) + (Capex \& New Investments $-€ 1,7 \mathrm{~m})=$ Total $+€ 7,3 \mathrm{~m}$ <br> - WoC \& other changes of - $€ 27 \mathrm{~m}$ (also includes $\sim € 7,5 \mathrm{~m}$ form new agreement of card link with the banks) |
| Other | 19.475 | 9.716 |  |
| Current liabilities | 144.144 | 146.810 |  |
| Total Liabilites \& equity | 346.985 | 333.892 |  |
| Net Debt/(cash) | (6.165) | (25.722) |  |

## Cash Flow (3M 2019)

| Amounts in , $000 €$ |  |  |
| :---: | :---: | :---: |
| Group Cash Flow | 3M 2019 | 3M 2018 |
| EBT | 6.638 | 6.273 |
| Depreciation/Amortization | 3.190 | 3.208 |
| WoC (Change in Inventories, Receivables, Payables) | (27.560) | (1.260) |
| Tax paid | (527) | (90) |
| Other operating activities | (111) | (4.711) |
| Cash flows from operating activities | (17.231) | 4.634 |
| Capex | (474) | (642) |
| Other investment activities | (463) | 75 |
| Cash flows from investing activities | (937) | (567) |
| Proceeds from borrowings/Repayments of borrowings | 9.052 | (4.969) |
| Repayment of lease liabilities | (1.063) | - |
| Cash flows from financing activities | 7.989 | (4.969) |
| Total Change | (10.179) | (902) |
| Cash \& Equivalent at beginning of year | 63.164 | 47.937 |
| Cash \& Equivalent at end of the year | 52.985 | 47.035 |
| Net Debt/(cash) | -6.165 | -442 |

## Quest <br> Highlights / Outlook by Sector

## IT Products <br> (Wholesale/ Retail)

- +9\% sales growth in 3M 2019, driven by market share/e-commerce and retail expansion.
- Focus is on cost optimization, improving profitability and margins and contain WoC.
- 1,4m negative provisions taken in Q2 2018, reversed in 3M 2019. Expected to Improve also Q2 2019
- Organic growth is also estimated for 2019, at a more moderate pace.

Courier \& Postal

- +18\% Sales growth, +123\% EBT growth in 3M 2019
- Focus is on growth in EU Services and improve project delivery ops and optimize cost structure.
- We estimate improved results for 2019 both in both the revenue and profitability lines.
- Revenue growth driven mainly by e-commerce shipments.

Courier grew by only ~1,1\% (affected by Easter seasonality and fewer w.days) and Post by $\sim 1,8 \%$
New automated state of the art sorting hub (to be ready at mid 2020).
A higher growth in sales and moderate EBT growth is expected for estimated for the remaining year

- Decrease in sales (9,7\%) was primarily due to POS market reaching a state of maturity. The new agreement includes revenue discounts for the years 2018-2020 and lower prices during 2020-2024.
Further future growth will be driven by the increase in transactions and new products
For the full year sales are estimated to stabilize at 2018 levels, while EBT margins at $12 \%-15 \%$ of sales.
- Ren. Energy: Results more than doubled in 3M 2019 due to the acquisition of 7MW in 2018 and 0,5MW in January 2019. This trend is estimated to continue during the whole year.
- Actively pursuing new growth investments in core /other areas (M\&As).


## 3M 2019 Highlights / Group Outlook

## Highlights

Growth in Sales (+8\%) vs 3M 2018

Growth in EBT (+6\%) \& Earnings per Share (+19,5\%) vs 3M 2018

Moderate Organic Growth and improvement in operating profitability foreseen for 2019.

Q1 Drop in organic profitability (by e-payments vs 2018) will be diminishing during the remaining year

WoC change is also estimated to stabilize / improve during the remaining year.
$€ 25 \mathrm{~m}+$ to be invested in high return ( $\sim 15 \%$ ) assets to fuel Growth (ACS new hub, new solar parks, other M\&A's)

## Current Activities Main Growth Focus Areas

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Mobility \& IoT

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\text { Info Quest } & \text { Quest } \\
\text { TECHNOLOGIES } & \text { ONLINE } \\
\text { iSquare } & \text { iStorm }
\end{array}
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E-Commerce
Quest
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## Quest's 2021 Strategy - On good track

## Strategic Orientation

## Strategic Targets

| Reach ${ }^{\sim} € 600 \mathrm{~m}$ Revenues (+50\% vs 2016) | Digital Economy Mobility \& IoT E-Commerce | Growth Investments 2018-2021 ~€80m |
| :---: | :---: | :---: |
| Organizational <br> Agility <br> Business <br> Development | Quest <br> GROUP | Value Creation |
| $\begin{aligned} & \text { Improve } \\ & \text { \% EBITDA } \rightarrow \sim 9 \% \\ & \& \quad \& \\ & \% \text { EBT } \quad \rightarrow>5 \% \end{aligned}$ | IT Products \& Services, Courier/Post, Electronic Payments, Renewable Energy +1-2 New Sectors | Achieve Fair Market Cap Valuation |

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Appendix

- 3M 2019 Business Segments Ānalysis
- Other Corporate info


## Segment P\&L (3М 2019)



## Quest GROUP

## Segment Analysis 3M 2019

| 3M 2019 (€ x 1.000) | IT Products | IT Services | Courier \& Postal | Electronic Payments | Renewable Energy | Unallocated | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total gross segment sales | 74.087 | 25.276 | 24.625 | 9.460 | 943 | - | 134.391 |
| Inter-segment sales | (8.662) | (310) | (328) | (52) | (42) | - | (9.395) |
| Net sales | 65.424 | 24.966 | 24.296 | 9.407 | 901 | - | 124.996 |
| EBITDA | 3.115 | 1.192 | 3.349 | 3.546 | 674 | (30) | 11.845 |
| \% sales | 4,8\% | 4,8\% | 13,8\% | 37,7\% | 74,7\% | - | 9,5\% |
| Profit/ (Loss) before income tax | 2.072 | 541 | 2.734 | 1.262 | 106 | (77) | 6.639 |
| \% sales | 3,2\% | 2,2\% | 11,3\% | 13,4\% | 12\% |  | 5,3\% |
| Profit/ (Loss) after tax for the year | 1.728 | 35 | 1.931 | 834 | 112 | (56) | 4.583 |
| Profit/ (Loss) after tax \& NCI for the year |  |  |  |  |  |  | 4.458 |
| Capex \& New Investments | 119 | 73 | 129 | 152 | 1.183 | 1 | 1.657 |
| Net cash/(debt) | (5.122) | 4.725 | 26.818 | (12.223) | (11.728) | 3.695 | 6.165 |
| 3M 2018 (€ x 1.000) | IT Products | IT Services | Courier \& Postal | Electronic Payments | Renewable Energy | Unallocated | Total |
| Total gross segment sales | 66.226 | 21.451 | 24.327 | 10.419 | 464 | - | 122.888 |
| Inter-segment sales | (6.354) | (267) | (329) | (4) | (71) | (1) | (7.026) |
| Net sales | 59.872 | 21.184 | 23.998 | 10.415 | 393 | (1) | 115.862 |
| EBITDA | 1.569 | 494 | 2.838 | 5.587 | 267 | (65) | 10.691 |
| \% sales | 2,6\% | 2,3\% | 11,8\% | 53,6\% | 67,9\% | 4542,4\% | 9,2\% |
| Profit/ (Loss) before income tax | 911 | 126 | 2.486 | 2.790 | 32 | (70) | 6.274 |
| \% sales | 1,5\% | 0,6\% | 10,4\% | 26,8\% | 8\% | - | 5,4\% |
| Profit/ (Loss) after tax for the year | 588 | (149) | 1.711 | 1.950 | 2 | (83) | 4.018 |
| Profit/ (Loss) after tax \& NCI for the year |  |  |  |  |  |  | 3.730 |
| Capex \& New Investments | 139 | 103 | 165 | 232 | - | 2 | 642 |
| Net cash/(debt) | (16.480) | 4.052 | 20.180 | (16.412) | 1.251 | 6.967 | (442) |
| Diff 2019/2018 \% | IT Products | IT Services | Courier \& Postal | Electronic Payments | Renewable Energy | Unallocated | Total |
| Total sales | 9,3\% | 17,9\% | 1,2\% | -9,7\% | 129,1\% | 100,0\% | 7,9\% |
| EBITDA | 98,5\% | 141,3\% | 18,0\% | -37\% | 152\% | 53,3\% | 10,8\% |
| Profit/ (Loss) before income tax | 127,5\% | - | 10,0\% | -54,7\% | - | -9,3\% | 5,8\% |
| Profit/ (Loss) after tax for the year | 193,6\% | 123,2\% | 12,9\% | -57,2\% | - | 33,4\% | 14,1\% |
| Profit/ (Loss) after tax \& NCl for the year |  |  |  |  |  |  | 19,5\% |

## IT Products (Wholesale/Retail) 3M 2019



## IT Services (3M 2019)



## Courier \& Post (3M 2019)

| Sales | $\begin{gathered} 2019 \\ 2018 \end{gathered}$ | $\begin{gathered} 24.574 \\ 24.276 \end{gathered}$ | (277) (278) | $\begin{gathered} 24.296 \\ 23.998 \end{gathered}$ | $+1 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EBITDA | $\begin{gathered} 2019 \\ 2018 \end{gathered}$ | $\begin{gathered} 3.337 \\ 2.838 \end{gathered}$ | $\begin{gathered} 12 \\ 0 \end{gathered}$ | $\begin{gathered} 3.349 \\ 2.838 \end{gathered}$ | $+18 \%$ |
| EBT | $\begin{gathered} 2019 \\ 2018 \end{gathered}$ | 2.722 2.486 | 12 0 | $\begin{gathered} 2.734 \\ 2.486 \end{gathered}$ | $\$+10 \%$ |

## Electronic Payments(3M 2019)

$\left.\begin{array}{lcccc}\text { Sales } & \begin{array}{c}2019 \\ 2018\end{array} & \begin{array}{c}9.460 \\ 10.419\end{array} & \begin{array}{c}\text { (52) } \\ \text { (4) }\end{array} & \begin{array}{c}9.407 \\ 10.415\end{array} \\ \hline \text { EBITDA } & 2019 & 3.546 & \begin{array}{c}\text { (0) } \\ 2018\end{array} & 5.556\end{array}\right)$

## Energy \& Other Activities (3M 2019)



## Corporate Governance

- The management and operation of the Quest Group is based on a modern, dynamic and flexible Corporate Governance model.
- Group Corporate Governance:
$\checkmark$ Is in line with Greek law
$\checkmark$ Complies with the Hellenic Code of Corporate Governance (HCGC) with some discrepancies mentioned in the Annual Financial Report
- Corporate Governance aims at the:
$\checkmark$ responsible operation of the Group
$\checkmark$ the viability of its companies and
$\checkmark$ to safeguard the interests of the Shareholders and Stakeholders.
- BoD is the highest governing body of Quest Holdings Group
- BoD consist of 9 members -4 non executive / independent
- Quest Holdings Board of Directors - 5 Board Committees
- Quest Group Organizational and Operational Manual (based on HCGC)
- 27 Group Policies


## Goals

By applying the core principles of Corporate Governance, the company has set the following goals:

- transparency in management and corporate responsibility
- disclosure of information to shareholders and their participation in key decision-making
- Speed decision-making and efficient administration - identification, recognition and mitigation of risks - ensuring a quality work environment
- independence in the exercise of control and finally
- awareness of the company and its personnel on issues related to the relationship with the natural and the social environment.
- 36 Standard Procedures (valid for all companies)
- Decision Making Procedure and Tables (approved by the Company BoD)
- Representation Table for every Company (approved by the Company BoD)


## CSR \& Sustainability

- CSR and Sustainable Development is a strategic focus for Quest Group.
- The Group endorses the 10 Principles of the UN Global Compact, the 17 UN Sustainable Development Goals and complies with the Greek Sustainability Code.
- The Group publishes Annual Sustainable Development Report according to the GRI Standards (Global Reporting Initiative), which includes all companies with total turnover of more than $5 \%$ of the consolidated turnover.


## Strategic CSR Focus

- Market: Responsible and Ethical Entrepreneurship, Regulatory Compliance, Continuous Growth, Expansion to new Areas, Total Customer Satisfaction
- Human Capital: Training and Development Initiatives, Increase Employee Satisfaction
- Environment: Increase Recycling Activities, Reduce Power Consumption, Reduce emissions from ACS Transportations
- Society: support Entrepreneurship and Innovation through IQbility Incubation Center, Support Digital Transformation in Education by implementing various actions, increase volunteering



## Share \& Shareholders Structure


*On 31/3/2019
**Included amount 27.420 k ( $€ 2,3$ per share) refers to share capital decrease and return to shareholders, shares of BriQ Properties REIC

## Quest Group @ a Glance (12M 2018)



## P\&L (12M 2018)

## SALES



## Quest

GROUP

## Segment Analysis 12M 2018

| 12M 2018 (€ x 1.000) | IT Products | IT Services | Courier \& Postal | Electronic Payments | Renewable Energy | Unallocated | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total gross segment sales | 302.263 | 90.205 | 102.795 | 33.777 | 2.278 | - | 531.319 |
| Inter-segment sales | (30.479) | (1.525) | (1.436) | (22) | (134) | (43) | (33.639) |
| Net sales | 271.784 | 88.680 | 101.359 | 33.756 | 2.144 | (43) | 497.680 |
| EBITDA | 6.425 | 2.672 | 14.035 | 4.652 | 1.457 | 4.660 | 33.901 |
| \% sales | 2,4\% | 3,0\% | 13,8\% | 13,8\% | 68,0\% |  | 6,8\% |
| Profit/ (Loss) before income tax | 3.838 | 241 | 12.516 | 7.453 | 664 | (654) | 24.058 |
| \% sales | 1,4\% | 0,3\% | 12,3\% | 22,1\% | 31\% |  | 4,8\% |
| Profit/ (Loss) after tax for the year | 2.827 | (311) | 9.001 | 8.426 | 527 | (442) | 20.028 |
| Profit/ (Loss) after tax \& NCl for the year |  |  |  |  |  |  | 18.763 |
| Capex \& New Investments | 1.096 | 317 | 1.005 | 2.074 | 4.322 | 18 | 8.832 |
| Net cash/(debt) | 4.587 | 7.785 | 28.016 | (8.215) | (10.059) | 3.611 | 25.724 |
| 12M 2017 (€ x 1.000) | IT Products | IT Services | Courier \& Postal | Electronic Payments | Renewable Energy | Unallocated | Total |
| Total gross segment sales | 241.821 | 84.000 | 99.139 | 38.508 | 859 | 1.100 | 465.427 |
| Inter-segment sales | (25.503) | (936) | (1.487) | (93) | (25) | (935) | (28.978) |
| Net sales | 216.318 | 83.064 | 97.652 | 38.415 | 834 | 165 | 436.449 |
| EBITDA | 5.770 | 2.811 | 12.386 | 17.251 | 190 | 843 | 39.251 |
| \% sales | 2,7\% | 3,4\% | 12,7\% | 44,9\% | 22,8\% | 511,9\% | 9,0\% |
| Profit/ (Loss) before income tax | 3.500 | 159 | 11.231 | (645) | 797 | 34 | 15.076 |
| \% sales | 1,6\% | 0,2\% | 11,5\% | -1,7\% | 96\% | 20,5\% | 3,5\% |
| Profit/ (Loss) after tax for the year | 1.730 | (1.053) | 7.763 | (3.018) | 709 | (219) | 5.912 |
| Profit/ (Loss) after tax \& NCl for the year |  |  |  |  |  |  | 6.364 |
| Capex \& New Investments | 468 | 1.087 | 977 | 15.737 | 4.500 | 2.269 | 25.038 |
| Net cash/(debt) | (19.334) | 6.442 | 19.564 | (18.980) | 763 | 7.036 | (4.509) |
| Diff 2018/2017 \% | IT Products | IT Services | Courier \& Postal | Electronic Payments | Renewable Energy | Unallocated | Total |
| Total sales | 25,6\% | 6,8\% | 3,8\% | -12,1\% | 157,0\% | -126,0\% | 14,0\% |
| EBITDA | 11,3\% | -4,9\% | 13,3\% | -73\% | - | - | -13,6\% |
| Profit/ (Loss) before income tax | 9,7\% | 50,9\% | 11,4\% | - | -16,6\% | - | 59,6\% |
| Profit/ (Loss) after tax for the year | 63,4\% | 70,5\% | 16,0\% | - | -25,7\% | -101,9\% | - |
| Profit/ (Loss) after tax \& NCl for the year |  |  |  |  |  |  | 194,8\% 26 |

## Disclaimer

- This document might contain estimations and forward-looking statements relating to the Group's future business, development and economic performance. It also includes statements from sources that have not been independently verified by the Company.
- Such statements may be subject to a number of risks, uncertainties and other important factors, such as but not limited to:
- Competitive pressures
- Legislative and regulatory developments
- Global and local macroeconomic and political trends
- Fluctuations in currency exchange rates and general financial market conditions
- Delay or inability in obtaining approvals from authorities
- Technical development
- Litigation
- Adverse publicity and news coverage, which would cause actual development and results to differ materially from the statements made in this document
- Quest Holdings assumes no obligation to update or alter such statements whether as a result of new information, future events or otherwise.


## Thank you

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