



Corporate IR Presentation Based on 6M 2022 Financial Results

Quest Info Quest uni-systems iSquare iStorm : You.gr CANDI

QUEST (SIGOU)















01.6M 2022Results

Overview Financial Performance Outlook







- €35m EBITDA
 - €27m EBT
 - €219m Equity

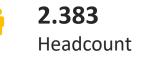


Revenues

30 Countries International Activity $(\sim 19\% \text{ of revenue})$



41 years (est. in 1981)



Active in :

- Commercial Activities¹ € 322m
- **IT** Services € 84m
- € 67m Courier/Post
- € 5m Ren. Energy / Other
- **Electronic Payments** € 0,03m (discontinued operations)

Track Record 2018 - 2022

Revenue CAGR	20%
	Revenue CAGR

- Ebitda CAGR 14%
- 23% EBT CAGR
- Capex & New Investments² €118m
- Dividends /Cap Returns €97m

2. Refers to 2017-2021

A leading, fast-growing and financially sound Group of Companies

^{1.} Renamed from "IT Products" / Wholesale/Retail

Quest Group

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Consolidated Sales on Continued Operations : +12,2%, Ebitda +9,5%, EBT +4,7%

Dividend distribution of ~ €61m (€0,57/ share) completed in February and June 2022

Increasing demand in IT services, with significant growth and significant future expectations in the respective segment.

Apple sales surge, e-commerce sales down.

ACS sales mildly decreased, EBT flat due the decrease of e-commerce compared to last years lockdown period + high transportation/fuel costs.



Amounts in ,000 €

Explanations/Clarifications:

- Sales growth was primarily driven by Commercial Activities division which grew at a 16% pace.
- Continued Operations profitability growth was driven by most of the sectors.
- 2022 EBT includes a €1,3m capital gain regarding Accusonus, while 2021 EBT included a €1,9m regarding Teka, both being minority divestments
- Capex & Investments are funneled by ACS's new Sorting hub, Infoquest's new logistics center & QE new parks acquisitions.
- Discontinued Operations regard to Cardlink (sold at 30/9/2021) & Cardlink One (sold at 17/4/2022).
- 2022 profitability was also affected by a ~€1,4m one-off personnel support

		6M 2022		YoY %	YoY %		6M 2021	
	Continued Operations	Discontinued operations	Total	Cont. Operat.	Total	Continued Operations	Discontinued operations	Total
Sales	478.755	27	478.783	12,2%	7,0%	426.549	20.902	447.451
EBITDA	34.542	-32	34.510	9,5%	-12,1%	31.542	7.708	39.251
% sales	7,2%	-117,8%	7,2%			7,4%	36,9%	8,8%
EBIT	29.134	-32	29.102	8,5%	-7,6%	26.848	4.659	31.508
% sales	6,1%	-117,8%	6,1%			6,3%	22,3%	7,0%
EBTD	32.648	144	32.792	6,3%	-14,0%	30.703	7.425	38.127
% sales	6,8%	530,1%	6,8%			7,2%	35,5%	8,5%
EBT	27.241	144	27.385	4,7%	-9,9%	26.009	4.376	30.384
% sales	5,7%	530,1%	5,7%			6,1%	20,9%	6,8%
EAT	20.990	145	21.135	-0,4%	-13,4%	21.082	3.312	24.394
% sales	4,4%	532,9%	4,4%			4,9%	15,8%	5,5%
EAT & NCI	20.546	129	20.675	-3%	-13%	21.082	2.814	23.896
Depreciation & Amortization	-5.408	0	-5.408	15,2%	-30,2%	-4.694	-3.049	-7.743
Financial results	-3.168	-1	-3.169	5,0%	-2,2%	-3.017	-225	-3.241
CAPEX & New Invesments	12.918	0	12.918	90,6%	50,6%	6.778	1.797	8.576

P&L (6M 2022)

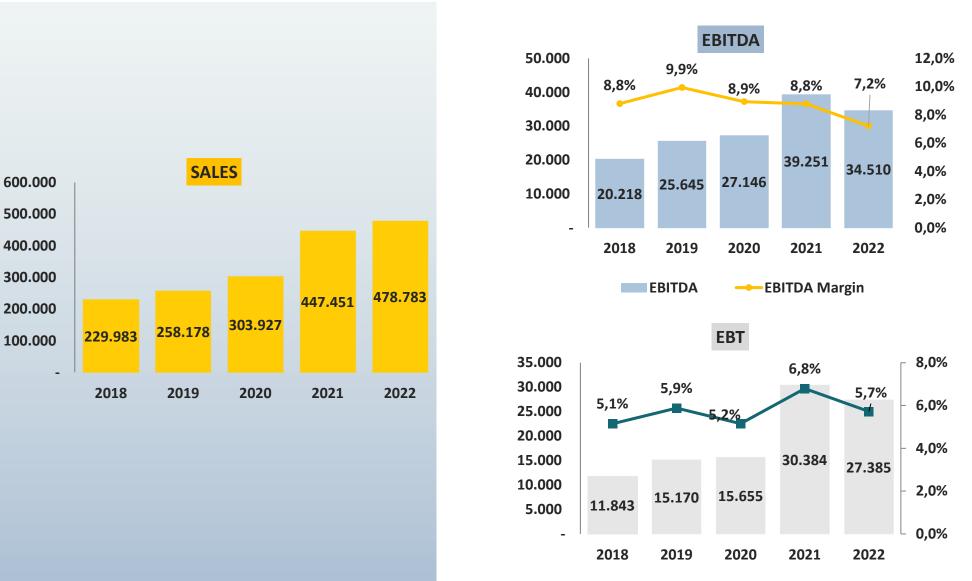
2022 VS 2018

+108%

4years CAGR

+20%





Amounts in ,000 €

2022 VS 2018

+71%

4years CAGR

+14%

2022 VS 2018

131%

4years CAGR

+23%

EBT -EBT Margin



Balance sheet (6M 2022)

€ 000, Amounts in

Group Balance Sheet	6M 2022	12M 2021
Tangible & intangible assets	119.731	110.354
Right-of-use assets	26.805	18.669
Goodwill	20.152	19.350
Other	40.179	26.865
Non-current assets	206.867	175.238
Inventories	84.201	56.618
Trade & other receivables	177.463	188.238
Cash and cash equivalents	89.205	163.036
Held for sale financial assets	0	171
Other	2.783	3.994
Current assets	353.652	412.057
Total assets	560.519	587.295
Total equity	218.693	258.898
Borrowings-Long Term	40.500	44.305
Lease liability	25.079	18.229
Other	29.043	34.547
Non-current liabilities	94.621	97.081
Borrowings-Short Term	32.636	34.165
Trade & other payables	199.226	185.445
Lease liability	5.465	4.444
Held for sale financial liabilties	0	37
Other	9.879	7.225
Current liabilities	247.206	231.316
Total Liabilites & equity	560.519	587.295
Net Debt/(cash) Total	-16.070	20.596
Net Debt/(cash) discontinued operations	0	6.624
Net Debt/(cash) continued operations	-16.070	-84.566



€561m	€219m
Total Assets	Total Equity
€89m Cash	€101m Tangible Assets

Cash Flow (6M 2022)



Group Cash Flow	6M 2022	6M 2021
EBT	27.385	30.384
Depreciation/Amortization	5.408	7.744
Interests Expense / (income)	3.169	3.241
WoC (Change in Inventories, Receivables, Payables)	(24.243)	(42.752)
Tax paid	(1.215)	(7.244)
Other operating activities	(4.364)	(5.032)
Cash flows from operating activities	6.138	(13.659)
Capex	(11.452)	(8.205)
Other investment activities	1.809	5.135
Cash flows from investing activities	(9.643)	(3.070)
Proceeds from borrowings/Repayments of borrowings	(6.237)	22.950
Share capital return/dividends	(60.604)	(10.706)
Others	(711)	(358)
Repayment of lease liabilities	(2.774)	(3.048)
Cash flows from financing activities	(70.325)	8.838
Total Change	(73.831)	(7.891)
Cash & Equivalent at beginning of year	163.036	96.873
Cash and cash equivalents of discontinued	_	4.845
operations		
Cash & Equivalent at end of the period	89.205	84.137
Net Debt/(cash) Total	-16.070	20.596
Net Debt/(cash) discontinued operations	0	7.155
Net Debt/(cash) continued operations	-16.070	13.441

In 6M 2022 Cardlink one is included in consolidation and its total is excluded as cash and cash equivalents.



€ 000, Amounts in

	Q1 2022	YoY %	Q1 2021	Q2 2022	YoY %	Q2 2021	6M 2022	YoY %	6M 2021
Sales	238.084	10,2%	216.018	240.699	4,0%	231.434	478.783	7,0%	447.451
EBITDA	16.878	-8,1%	18.368	17.632	-15,6%	20.882	34.510	-12,1%	39.251
% sales	7,1%		8,5%	7,3%		9,0%	7,2%		8,8%
EBIT	14.249	-1,4%	14.446	14.853	-12,9%	17.062	29.102	-7,6%	31.508
% sales	6,0%		6,7%	6,2%		7,4%	6,1%		7,0%
EBTD	16.583	-7,1%	17.849	16.209	-20,1%	20.278	32.792	-14,0%	38.127
% sales	7,0%		8,3%	6,7%		8,8%	6,8%		8,5%
ЕВТ	13.955	0,2%	13.927	13.430	-18,4%	16.457	27.385	-9,9%	30.384
% sales	5,9%		6,4%	5,6%		7,1%	5,7%		6,8%
EAT	10.266	-8,5%	11.217	10.869	-17,5%	13.177	21.135	-13,4%	24.394
% sales	4,3%		5,2%	4,5%		5,7%	4,4%		5,5%
EAT & NCI	9.959	-8%	10.849	10.716	-18%	13.047	20.675	-13%	23.896
Depreciation & Amortization	-2.628	-33,0%	-3.922	-2.780	-27,2%	-3.820	-5.408	-30,2%	-7.743
Financial results	-1.647	-2,5%	-1.689	-1.521	-2,0%	-1.552	-3.169	-2,2%	-3.241
CAPEX & New Invesments	5.693	95,0%	2.920	7.225	27,7%	5.655	12.918	50,6%	8.576



Amounts in ,000 €

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	Q1 2022	ҮоҮ %	Q1 2021	Q2 2022	ҮоҮ %	Q2 2021	6M 2022	YoY %	6M 2021
Sales	238.057	16,1%	205.028	240.699	8,7%	221.521	478.755	12,2%	426.549
EBITDA	16.910	18,4%	14.282	17.632	2,2%	17.261	34.542	9,5%	31.542
% sales	7,1%		7,0%	7,3%		7,8%	7,2%		7,4%
EBIT	14.281	19,8%	11.926	14.853	-0,5%	14.923	29.134	8,5%	26.848
% sales	6,0%		5,8%	6,2%		6,7%	6,1%		6,3%
EBTD	16.616	19,6%	13.888	16.032	-4,7%	16.814	32.648	6,3%	30.703
% sales	7,0%		6,8%	6,7%		7,6%	6,8%		7,2%
ЕВТ	13.988	21,3%	11.532	13.253	-8,5%	14.476	27.241	4,7%	26.009
% sales	5,9%		5,6%	5,5%		6,5%	5,7%		6,1%
EAT	10.298	17,5%	8.768	10.693	-13,2%	12.314	20.990	-0,4%	21.082
% sales	4,3%		4,3%	4,4%		5,6%	4,4%		4,9%
EAT & NCI	9.990	14%	8.781	10.556	-14%	12.301	20.546	-3%	21.082
Depreciation & Amortization	-2.628	11,6%	-2.356	-2.780	18,9%	-2.338	-5.408	15,2%	-4.694
Financial results	-1.647	4,4%	-1.578	-1.521	5,7%	-1.439	-3.168	5,0%	-3.017
CAPEX & New Invesments	5.693	135,4%	2.418	7.225	65,7%	4.360	12.918	90,6%	6.778

Explanations/Clarifications:

- 2021 H1 was positively affected by one-off gov covid related support
- 2022 Q1 was a very strong quarter with double digit growth in all P&L lines
- 2022 Q2 had similar sales & profitability vs Q1 2022, but lower profitability vs 2021 Q2. This was mainly to April which was a particularly week month due to war in Ukraine and its effects in consumption.
- 2022 Q2 was also affected negatively by the ~€1,4m one-off fin support to personnel. Without this effect profitability was similar or better than 2021.

Commercial Activities Segment*

Info/Overview

- Largest distributor of H/W and S/W products in Greece
- €618m revenue in 2021
- 40%+ of ICT distribution Market in Greece
- Certified Greek partner of major international vendors
- Apple's and Xiaomi's Value-Added Distributor Greece & Cyprus
- 12 Apple retail stores, 5 Xiaomi retail Stores
- 120 service centers for Technical Support
- Advanced e-commerce platform
- Distribution of Gree air-co via the company Clima Quest
- Personnel: 571

Outlook

- Current estimation for a mild growth in 2022 sales and similar to 2021 profitability.
- Economical situation (i.e., war in Ukraine, inflation, energy cost) may adversely impact consumption and the business.



Info Quest you.gr Square iStorm

Amount in ,000€	6M 2022	YoY %	6M 2021	
Sales	322.285	16%	278.267	
EBITDA	11.541	8%	10.701	
% sales	3,6%		3,8%	
EBT	7.886	-4%	8.224	
% sales	2,4%		3,0%	
EAT	5.904	-7%	6.356	
Net cash/(debt)	-10.703	43%	-18.804	

- +16% sales growth in 6M 2022, driven mainly by market share and retail expansion
- EBT -4% YoY driven mainly from one off personnel costs and not having 2021 lockdown gov benefits.

IT Services Segment

Info/Overview

- Leading IT integrator in domestic market ~ 20% M. Share
- €153m revenue in 2021
- 30+ countries of operations
- ~50% International revenues
- 600+ customers across industries & geographies
- 80% of revenues from services activities
- 50+ years experience in banking & telecom sectors
- Specialized IT/Tech professionals
- Personnel: 1.225

Outlook

- Double digit sales and profits growth estimated for 2022 driven by accelerated investments on digital transformation by the private and public sector.
- Intelli's full year Ebitda contribution is estimated to surpass €1,5m

uni-systems 🔁 intellisolutions



Amount in ,000€	6M 2022	YoY %	6M 2021
Sales	84.474	10%	76.622
EBITDA	8.423	35%	6.248
% sales	10,0%		8,2%
EBT	6.998	39%	5.051
% sales	8,3%		6,6%
EAT	5.344	85%	2.882
Net cash/(debt)	8.928	-51%	18.257

- Improvement in project delivery operations and further cost structure optimization have led to improving margins
- Profits boosted by Intelli's acquisition that contributed ~€1,3m EBT
- >€450m backlog in future projects
- Significant prospects from upcoming RRF IT investments (>€2 bill. In digital transformation)

Courier & Postal Segment



Info/Overview

- Largest Local Courier operator in Greece (~ 24% M. Share)
- €135m revenue in 2021
- Leading Alternative Postal Operator in Greece (~6% M. Share)
- 60+m shipments/year (33m courier/30m Post)
- 500+ Service Points / 50.000m² facilities
- Postal Network with ~300 POS & > 3.000 specialized Personnel
- Personnel: 552

Outlook

- e-commerce 2022 H2 period (6M2021 period was on lockdown) is estimated to positively affect parcel volumes.
- Mildly increased sales and a flat or mildly lower EBT is estimated for the full year.

Amount in ,000€	6M 2022	YoY %	6M 2021	
Sales	66.633	0%	66.739	
EBITDA	10.754	1%	10.645	
% sales	16,1%		15,9%	
EBT	9.099	0%	9.069	
% sales	13,7%		13,6%	
EAT	7.330	-12%	8.325	
Net cash/(debt)	13.508	-34%	20.429	

- Revenue stagnation driven mainly by e-commerce courier shipments drop - due to last year lockdown. Courier (~94% of sales) increased by ~1,1% while Post (~4% of sales) decreased by ~-27,5%.
- Increased fuel prices affected transportation costs.

Renewable Energy Segment & Other

Info/Overview

- €9,3m revenue in 2021 due to 2019-2020 investments
- Quest Energy owns 23 photovoltaic parks of > 34MW power (by Q3 2022)
- Quest Holdings(QH): Parent Company, operates as a holding company with a lean as possible corp. structure
- Personnel: 8

Outlook

 FY2022 results are estimated to be mildly improved compared to FY2021 as a result of 2021 investments in QE.



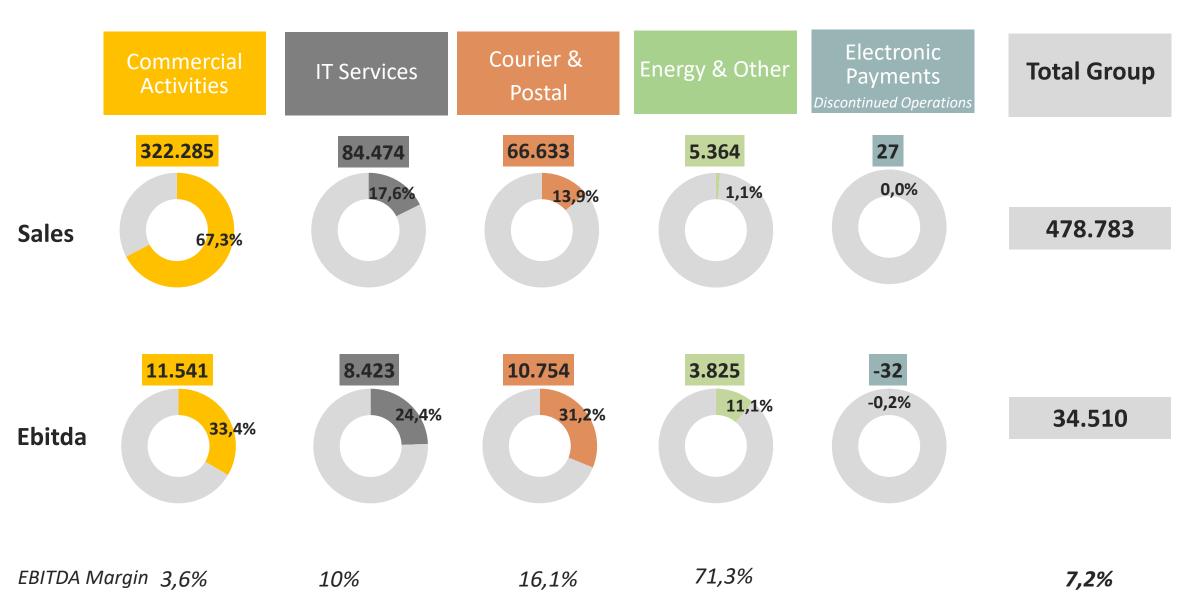


Amount in ,000€	6M 2022	YoY %	6M 2021
Sales	5.364	9%	4.921
EBITDA	3.825	-3%	3.949
% sales	71,3%		80,3%
EBT	3.259	-11%	3.664
% sales	60,8%		74,5%
EAT	2.412	-31%	3.520
Net cash/(debt)	4.337	119%	-22.323

- QE Sales and EBT increased by +9% yoy during 6M 2022 due to 2021 investments.
- Combined Ebitda & EBT are affected from Q.Holdings higher corporate costs
- Actively pursuing new growth investments in core/other areas (M&As)



Amounts in ,000 €





Amounts in ,000 €

6M 2022 (€ x 1.000)	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total gross segment sales	364.952	84.933	67.119	5.238	325	522.567	27	522.594
Inter-segment sales	(42.667)	(460)	(486)	(156)	(43)	(43.812)	-	(43.812)
Net sales	322.285	84.474	66.633	5.082	282	478.755	27	478.783
EBITDA	11.541	8.423	10.754	4.105	(280)	34.542	(32)	34.510
% sales	3,6%	10,0%	16,1%	80,8%	-99,4%	7,2%		7,2%
Profit/ (Loss) before income tax	7.886	6.998	9.099	2.328	930	27.241	144	27.385
% sales	2,4%	8,3%	13,7%	46%		5,7%	· ·	5,7%
Profit/ (Loss) after tax	5.904	5.344	7.330	1.774	638	20.990	145	21.135
Profit/ (Loss) after tax & NCI								20.675
Capex & New Investments	3.370	1.217	6.847	1.481	2	12.918		12.918
Net cash/(debt)	(10.703)	8.928	13.508	(19.592)	23.929	16.070		16.070
6M 2021 (€ x 1.000)	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total gross segment sales	312.152	77.926	67.575	4.865	280	462.798	20.902	483.700
Inter-segment sales	(33.885)	(1.304)	(836)	(156)	(69)	(36.249)	-	(36.249)
Net sales	278.267	76.622	66.739	4.709	212	426.549	20.902	447.451
EBITDA	10.701	6.248	10.645	3.891	58	31.542	7.708	39.251
% sales	3,8%	8,2%	15,9%	82,6%	27,6%	7,4%	36,9%	8,8%
Profit/ (Loss) before income tax	8.224	5.051	9.069	2.130	1.534	26.009	4.376	30.384
% sales	3,0%	6,6%	13,6%	45%	<u> </u>	6,1%	20,9%	6,8%
Profit/ (Loss) after tax	6.356	2.882	8.325	1.955	1.564	21.082	3.312	24.394
Profit/ (Loss) after tax & NCI	·	_					·	23.896
Capex & New Investments	341	528	5.902	3	6.778	13.551	4	13.556
Net cash/(debt)	(18.804)	18.257	20.429	(8.884)	(13.441)	(2.442)	(24.440)	(26.881)
Diff 2022/2021%	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total sales	15,8%	10,2%	-0,2%	7,9%	33,1%	12,2%	-99,9%	7,0%
EBITDA	7,9%	34,8%	1,0%	5%	-579,1%	10%	-100%	-12,1%
Profit/ (Loss) before income tax	-4,1%	38,5%	0,3%	9,3%	-39,4%	4,7%	-96,7%	-9,9%
Profit/ (Loss) after tax	-7,1%	85,4%	-11,9%	-9,3%	-59,2%	-0,4%	-95,6%	-13,4%
Profit/ (Loss) after tax & NCI								-13,5%

Group Outlook



2022 Outlook

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For the FY 2022, a mild growth in sales and a compression of profit margins which will lead to a profitability at the same levels of 2021 is estimated. Current outlook assumes that there will be no further deterioration of the economy, the war in Ukraine, the inflation in energy prices and goods and the impact in consumption trends.

Group's strong financial position (~€200m cash and credit lines) is solid enough to endure hardships as well as to support planned further growth investments

Actively looking new growth investments to further fuel growth (new solar parks, other M&A's), therefore growth capex could overall be significantly higher during 2022 vs 2021.





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02. Appendix

Other Corporate info More Financial Data





- €76m EBITDA
 - €136m EBT
 - €259m Equity

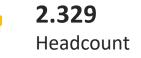


Revenues

International Activity $(\sim 19\% \text{ of revenue})$



40 years (est. in 1981)



Active in :

- € 618m Commercial Activities¹
- **IT** Services € 153m
- € 135m Courier/Post
- € 9m Ren. Energy / Other
- € 32m **Electronic Payments** (discontinued operations)

Track Record 2017 - 2021

•	Revenue CAGR	21,4%
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- Ebitda CAGR 17,8%
- EBT CAGR 83%
- Capex & New Investments €118m
- Dividends /Cap Returns² €68m

1. Renamed from "IT Products" / Wholesale/Retail

2. Does not included 44,6m (€1,25 per share) of interim dividend

A leading, fast-growing and financially sound Group of Companies



€ 000, Amounts in

12M 2021 (€ × 1.000)	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total gross segment sales	691.438	154.859	137.566	9.255	510	993.628	31.948	1.025.576
Inter-segment sales	(72.944)	(1.868)	(2.462)	(312)	(107)	(77.694)	-	(77.694)
Net sales	618.494	152.990	135.104	8.943	403	915.934	31.948	947.882
EBITDA	22.894	12.504	21.360	7.398	(98)	64.058	11.503	75.561
% sales	3,7%	8,2%	15,8%	82,7%	-24,4%	7,0%	36,0%	8,0%
Profit/ (Loss) before income tax	18.139	10.048	18.669	3.891	591	51.337	84.809	136.146
% sales	2,9%	6,6%	13,8%	44%	-	5,6%		14,4%
Profit/ (Loss) after tax	14.208	8.302	16.121	3.577	582	42.790	83.144	125.935
Profit/ (Loss) after tax & NCI								125.085
Capex & New Investments	1.020	3.586	16.242	22	10	20.880	3.345	24.225
Net cash/(debt)	(14.390)	15.008	19.832	(21.098)	85.215	84.566	166	84.733
12M 2020 (€ x 1.000)	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total gross segment sales	473.190	134.150	127.608	9.438	492	744.879	34.352	779.231
Inter-segment sales	(53.236)	(1.781)	(1.682)	(472)	(702)	(57.872)	-	(57.872)
Net sales	419.955	132.370	125.927	8.965	(210)	687.007	34.352	721.359
EBITDA	15.579	8.176	16.825	6.721	611	47.912	11.946	59.858
% sales	3,7%	6,2%	13,4%	75,0%	-	7,0%	34,8%	8,3%
Profit/ (Loss) before income tax	10.441	4.527	13.718	3.157	323	32.166	3.056	35.222
% sales Profit/ (Loss) after tax	2,5%	<u>3,4%</u> 2.884	10,9%	35%	(10.882)	4,7%	8,9%	4,9%
Profit/ (Loss) after tax & NCI	8.059	2.884	11.561	1.999	(10.882)	13.621	2.553	<u> </u>
Capex & New Investments	730	1.004	16.363	4.222	15	22.335	3.619	25.954
Net cash/(debt)	9.663	14.448	24.613	(28.283)	(3.572)	16.870	(6.624)	10.246
Net cash/(debt)	9.005	14.440	24.015	(20.203)	(3.372)	10.070	(0.024)	10.240
Diff 2021/2020 %	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total sales	47,3%	15,6%	7,3%	-0,2%	292,1%	33,3%	-7,0%	31,4%
EBITDA	47,0%	<i>52,9%</i>	27,0%	10%	-116,1%	34%	-4%	26,2%
Profit/ (Loss) before income tax	73,7%	122,0%	36,1%	23,3%	82,7%	59,6%	-	286,5%
Profit/ (Loss) after tax	76,3%	187,9%	39,5%	78,9%	105,3%	214,2%	-	678,7%

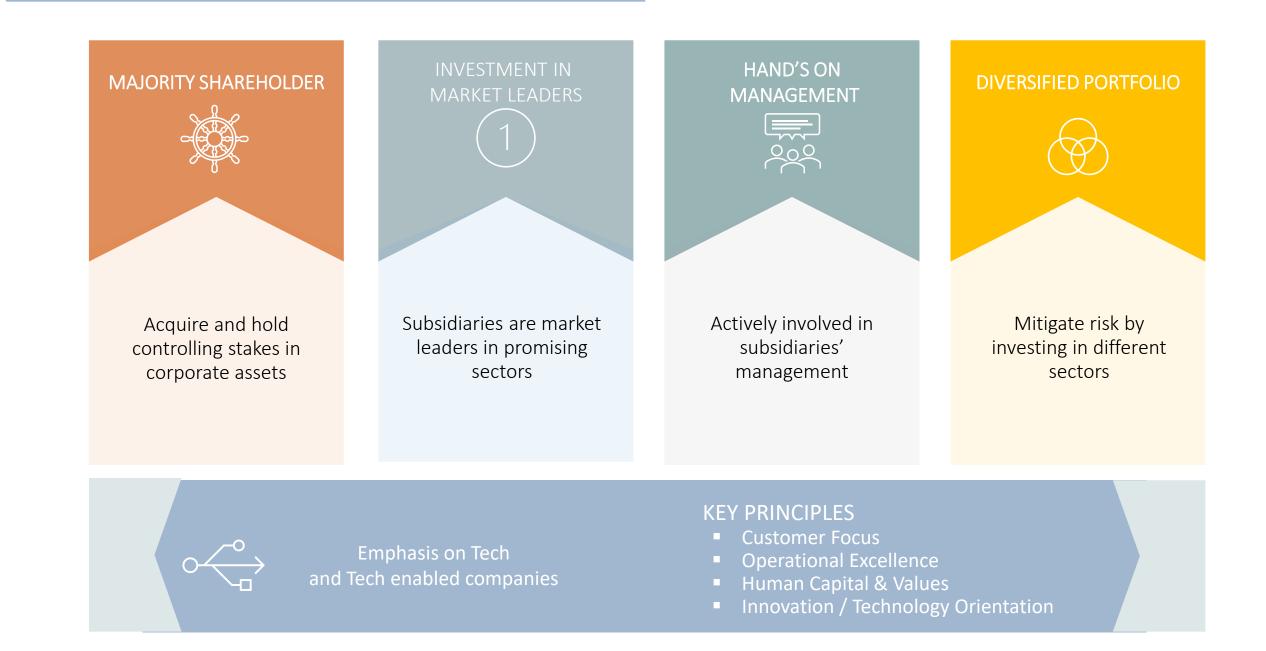
Profit/ (Loss) after tax Profit/ (Loss) after tax & NCI

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692,2%

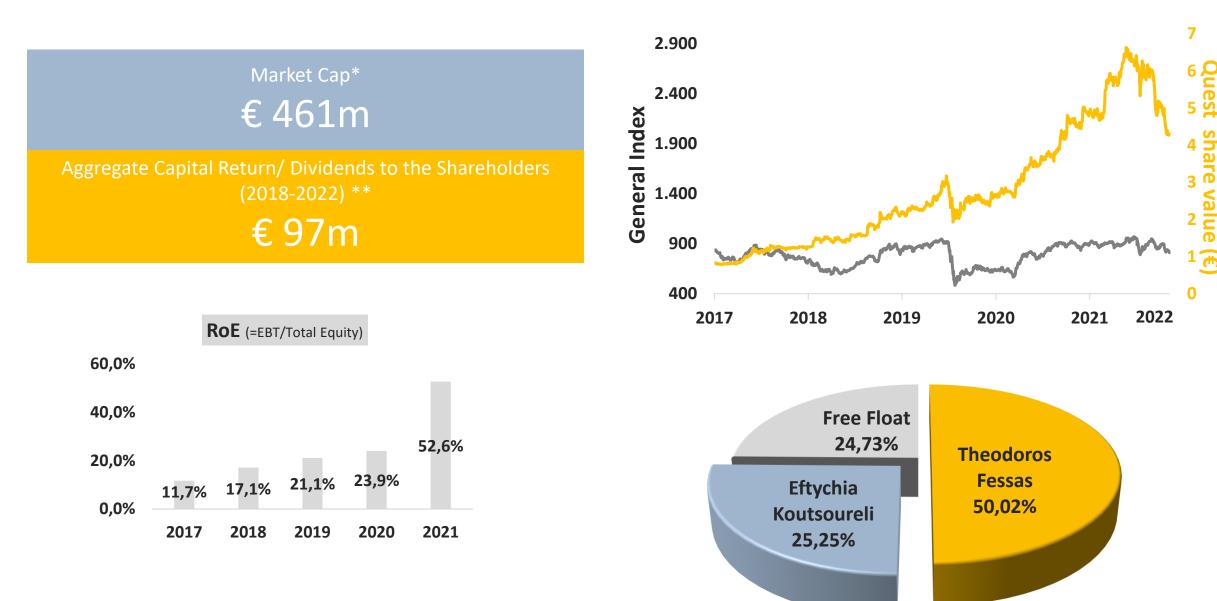
Operating Model





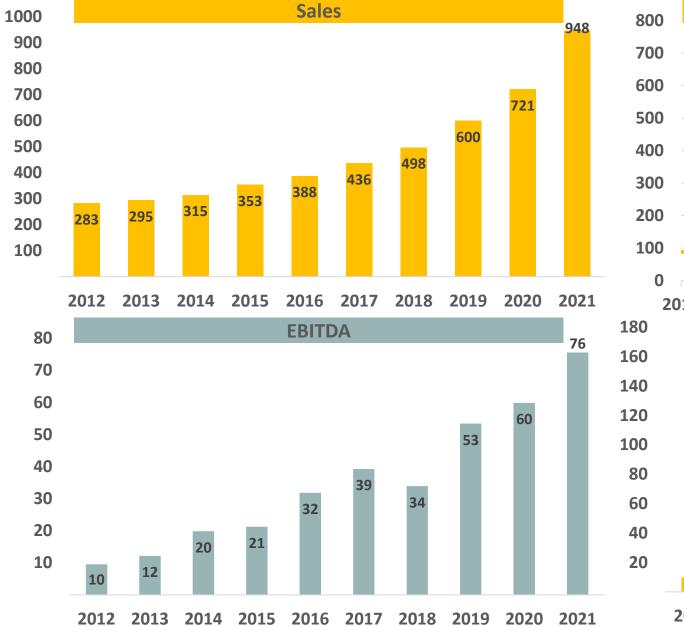
Value Created to Investors

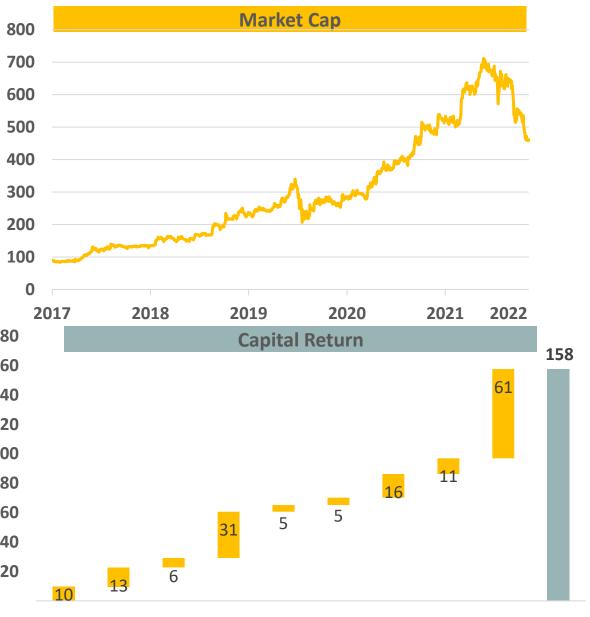




Resilience in challenging times

Amounts in million €





2012 2013 2016 2017 2018 2019 2020 2021 2022 Total

23



		you.gr	_i Square	iStorm	ACS	uni <mark>.</mark> systems		
Mobility Cloud & IoT	Q	Q	Q	Q		Q		
E-Commerce		Q		Q	Q			
International Markets	Q		Q	Q	Q	Q		
Commercial Networks	Q		Q	Q	Q			
Renewable Energy							Q	
M&A Inorganic Growth	Q	Q			Q	Q	Q	Q

Quest Holdings BoD







Theodore Fessas President –Exec. Member Founder and major shareholder of Quest Holdings ex. President of SEV (Hellenic Federation of Enterprises)

Eftichia Koutsoureli Non-Exec. Member Shareholder and Vice Chairwoman of Quest Holdings



Apostolos Georgantzis Exec. Member CEO of Quest Holdings President and Managing Director of ACS



Markos Bitsakos Exec. Member Deputy CEO of Quest Holdings Managing Director of QE



Nikolaos Labroukos *Exec. Member* Executive Director QH



Ioanna Dretta Independent Non-Exec. Member CEO Marketing Greece



Maria Damanaki Independent Non -Exec. Member ex. EU Commissioner for Maritime Affairs



Ioannis Paniaras Independent Non-Exec. Member Executive Director & Executive member Titan Cement International S.A



Nikolaos Karamouzis Independent Non-Exec. Member Chairman Grant Thornton Greece Managing Partner-SMER Capital



Philippa Michali Independent Non-Exec. Member CEO Allianz Hellas

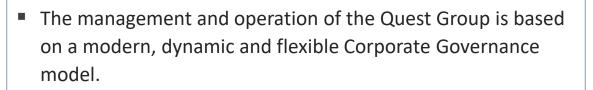


Emil Yiannopoulos Independent Non-Exec. Member ex. Partner PWC



Panos Kyriakopoulos Independent Non-Exec. Member CEO Start Investments

Corporate Governance



- Group Corporate Governance:
 - \checkmark Is in line with Greek law
 - Complies with the Hellenic Code of Corporate Governance (HCGC) with some discrepancies mentioned in the Annual Financial Report
- Corporate Governance aims at the:
 - ✓ Responsible operation of the Group
 - ✓ The viability of its companies and
 - To safeguard the interests of the Shareholders and Stakeholders
- BoD is the highest governing body of Quest Holdings Group

Goals

By applying the core principles of Corporate Governance, the company has set the following goals:

- Transparency in management and corporate responsibility
- Disclosure of information to shareholders and their participation in key decision-making
- Speed decision-making and efficient administration
- Identification, recognition and mitigation of risks
- Ensuring a quality work environment
- Independence in the exercise of control and finally
- Awareness of the company and its personnel on issues related to the relationship with the natural and the social environment
- BoD consist of 12 members 7 being non executive / independent
- Quest Holdings Board of Directors 5 Board Committees
- Quest Group Organizational and Operational Manual (based on HCGC)
- 32 Group Policies
- 42 Standard Procedures (valid for all companies)

- Decision Making Procedure and Tables (approved by the Company BoD)
- Representation Table for every Company (approved by the Company BoD)
- Enterprise Risk Management System, IT Security & data protection structures



Sustainability & ESG Strategy

- Sustainable Development is a strategic focus for Quest Group committed to supporting the 17 UN Sustainable Development Goals.
- The Group publishes an Annual Sustainable Development Report since 2014 which complies with the GRI Standards (Global Reporting Initiative), the Greek Sustainability Code and the ATHEX ESG Guide.
- Quest Holdings is among the Greek listed Companies that currently form the ESG Index of the ATHEX.
- Quest Holdings is a member of the UN Global Compact Network Hellas and supports the UN Global Compact Ten Principles (Human Rights, Labour, Environment, Anti-Corruption).



Strategic pillars and ESG targets

Environment	စုပို့ Our People	Responsible Business	Sustainable Products
1. Reduce Scope 1, 2 absolute emissions by 40% by 2030 and Climate Neutral by 2050*	3. Maintain LTIF below 2.3 and TRIR below 1.2 for the Group's employees by 2030	6. Best effort to maintain zero data breach incidents by 2025	9. >6% of revenue from sustainable products and services by 2025
2. Promote circular economy and eliminate avoidable waste by 2025	4. 10% increase in employees' training hours by 2025	7. Link 15% of variable pay elements (annual bonus) of Group's and main subsidiaries CEOs with ESG targets by 2025	10. >50% increase in Green MW installed base by 2025
	5. Build an inclusive culture and act as an ambassador of diversity and equity to empower our people to excel by 2025	8. Suppliers ESG assessment process by 2025 **	

**For equal performance suppliers with higher ESG scores will be preferred.







- This document might contain estimations and forward-looking statements relating to the Group's future business, development and economic performance. It also includes statements from sources that have not been independently verified by the Company.
- Such statements may be subject to a number of risks, uncertainties and other important factors, such as but not limited to:
 - Competitive pressures
 - Legislative and regulatory developments
 - Global and local macroeconomic and political trends
 - Fluctuations in currency exchange rates and general financial market conditions
 - Delay or inability in obtaining approvals from authorities
 - Technical development
 - Litigation
 - Adverse publicity and news coverage, which would cause actual development and results to differ materially from the statements made in this document
- Quest Holdings assumes no obligation to update or alter such statements whether as a result of new information, future events or otherwise.





Thank you

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