



# **Corporate IR Presentation** Based on 9M 2022 Financial Results

Info Quest uni systems Square iStorm Syoung CANDI Duest





QUEST (SKOW







# **01.9M 2022Results**

Overview Financial Performance Outlook

















- **€55m** EBITDA
  - **€43m** EBT
  - €229m Equity



Revenues

€ 103m



**41 years** (est. in 1981)



#### Active in :

- Commercial Activities<sup>1</sup> € 501m
- IT Services € 127m
- Courier/Post
- Ren. Energy / Other € 9m

#### Track Record 2018 - 2022

Revenue CAGR	21%
Revenue CAGR	21%

- Ebitda CAGR 16%
- EBT CAGR 24%
- Capex & New Investments<sup>2</sup> €152m
- Dividends /Cap Returns €97m

1. Renamed from "IT Products" / Wholesale/Retail

2. Refers to 2017-2021

A leading, fast-growing and financially sound Group of Companies

### Quest Group

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Dividend distribution of ~ €61m (€0,57/ share) completed in February and June 2022

Increasing demand in IT services, with significant growth and significant future expectations in the respective segment.

Apple sales surge, e-commerce sales down (due to 2021 lockdown).

Adequate growth in all continued operations segments with Q3 showing the strongest growth of all the quarters. Courier Services & e-commerce Volumes also up in Q3.

Completion of GED acquisition (clima sector) during Q3.



Amounts in ,000 €

#### **Explanations/Clarifications:**

- Sales growth was primarily driven by Commercial Activities division which grew at a 16% pace.
- Continued Operations profitability growth was driven by most of the sectors.
- 2022 EBT includes €1,3m capital gain from Accusonus, while 2021 EBT included ~€78m capital gains from Cardlink and Teka divestments
- Capex & Investments are funneled by ACS's new Sorting hub, Infoquest's new logistics center & QE new parks acquisitions & GED Acquisition.
- Discontinued Operations regard to Cardlink (sold at 30/9/2021) & Cardlink One (sold at 17/4/2022).
- 2022 profitability was also neg. affected by a ~€1,4m one-off personnel support

		9M 2022		YoY %	YoY %		9M 2021	
	Continued Operations	Discontinued operations	Total	Cont. Operat.	Total	Continued Operations	Discontinued operations	Total
Sales	739.602	27	739.629	16,0%	10,5%	637.336	31.948	669.284
EBITDA	54.596	-32	54.564	17,8%	-5,7%	46.351	11.533	57.884
% sales	7,4%	-117,8%	7,4%			7,3%	36,1%	8,6%
EBIT	46.115	-32	46.082	17,4%	-0,7%	39.276	7.140	46.417
% sales	6,2%	-117,8%	6,2%			6,2%	22,4%	6,9%
EBTD	50.917	144	51.061	14,1%	-61,2%	44.612	86.949	131.561
% sales	6,9%	530,1%	6,9%			7,0%	272,2%	19,7%
EBT	42.436	144	42.580	13,1%	-64,5%	37.537	82.556	120.093
% sales	5,7%	530,1%	5,8%			5,9%	258,4%	17,9%
EAT	32.350	145	32.495	8,8%	-70,6%	29.745	80.890	110.635
% sales	4,4%	532,9%	4,4%			4,7%	253,2%	16,5%
EAT & NCI	31.815	129	31.944	7%	-71%	29.744	80.131	109.875
Depreciation & Amortization	-8.481	0	-8.481	19,9%	-26,0%	-7.075	-4.393	-11.468
Financial results	-4.766	-1	-4.767	24,1%	14,3%	-3.840	-333	-4.172
CAPEX & New Invesments	28.784	0	28.784	188,6%	116,1%	9.972	3.345	13.317

### P&L (9M 2022)

2022 VS 2018

+113%

**4years CAGR** 

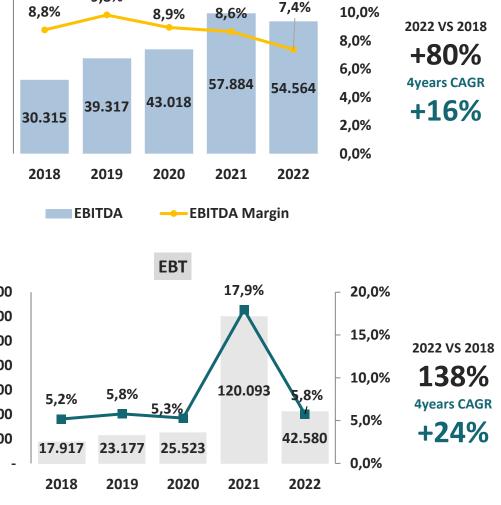
+21%





Amounts in ,000 €

12,0%



-EBT Margin

EBT

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## Balance sheet (9M 2022)

€ 000, Amounts in

	014 2022	4284 2024
Group Balance Sheet	9M 2022	12M 2021
Tangible & intangible assets	129.278	110.354
Right-of-use assets	26.198	18.669
Goodwill	37.865	19.350
Other	35.414	26.865
Non-current assets	228.755	175.238
Inventories	82.610	56.618
Trade & other receivables	189.825	188.238
Cash and cash equivalents	100.419	163.036
Held for sale financial assets	0	171
Other	4.255	3.994
Current assets	377.109	412.057
Total assets	605.864	587.295
Total equity	229.452	258.898
Borrowings-Long Term	62.020	44.305
Lease liability	23.731	18.229
Other	27.150	34.547
Non-current liabilities	112.901	97.081
Borrowings-Short Term	66.374	34.165
Trade & other payables	180.703	185.445
Lease liability	5.963	4.444
Held for sale financial liabilties	0	37
Other	10.469	7.225
Current liabilities	263.509	231.316
Total Liabilites & equity	605.864	587.295
Net Debt/(cash) Total	27.975	-81.385
Net Debt/(cash) discontinued operations	0	6.624
Net Debt/(cash) continued operations	27.975	-84.566



€606m	€229m
Total Assets	Total Equity
€100m Cash	€110m Tangible Assets

### Cash Flow (9M 2022)



Group Cash Flow	9M 2022	9M 2021
EBT	42.580	120.093
Depreciation/Amortization	8.481	11.466
Interests Expense / (income)	4.767	4.172
WoC (Change in Inventories, Receivables, Payables)	(65.107)	(48.219)
Tax paid	(5.247)	(12.733)
Other operating activities	(5.910)	(81.272)
Cash flows from operating activities	(20.436)	(6.492)
Сарех	(16.869)	(12.947)
Other investment activities	(2.644)	95.004
Cash flows from investing activities	(19.513)	82.057
Proceeds from borrowings/Repayments of borrowings	43.126	(2.440)
Share capital return/dividends	(60.604)	(10.706)
Others	(1.273)	(358)
Repayment of lease liabilities	(3.916)	(4.363)
Cash flows from financing activities	(22.667)	(17.867)
Total Change	(62.617)	57.698
Cash & Equivalent at beginning of year	163.036	96.873
Cash and cash equivalents of discontinued operations	-	199
Cash & Equivalent at end of the period	100.419	154.372
Net Debt/(cash) Total	27.975	-81.385
Net Debt/(cash) discontinued operations	0	-199
Net Debt/(cash) continued operations	27.975	-81.186

## Quarterly results



Amounts in ,000 €

	Q1 2022	YoY %	Q1 2021	Q2 2022	YoY %	Q2 2021	Q3 2022	YoY %	Q3 2021	9M 2022	YoY %	9M 2021
Sales	238.084	10,2%	216.018	240.699	4,0%	231.434	260.847	17,6%	221.833	739.629	7,0%	669.284
EBITDA	16.878	-8,1%	18.368	17.632	-15,6%	20.882	20.054	7,6%	18.634	54.564	-12,1%	57.884
% sales	7,1%		8,5%	7,3%		9,0%	7,7%		8,4%	7,2%		8,8%
EBIT	14.249	-1,4%	14.446	14.853	-12,9%	17.062	16.980	13,9%	14.909	46.082	-7,6%	46.417
% sales	6,0%		6,7%	6,2%	_	7,4%	6,5%		6,7%	6,1%		7,0%
EBTD	16.583	-7,1%	17.849	16.209	-20,1%	20.278	18.269	-80,4%	93.434	51.061	-14,0%	131.561
% sales	7,0%		8,3%	6,7%		8,8%	7,0%		42,1%	6,8%		8,5%
ЕВТ	13.955	0,2%	13.927	13.430	-18,4%	16.457	15.196	-83,1%	89.709	42.580	-9,9%	120.093
% sales	5,9%		6,4%	5,6%		7,1%	5,8%		40,4%	5,7%		6,8%
EAT	10.266	-8,5%	11.217	10.869	-17,5%	13.177	11.360	-86,8%	86.241	32.495	-13,4%	110.635
% sales	4,3%		5,2%	4,5%		5,7%	4,4%		38,9%	4,4%		5,5%
EAT & NCI	9.959	-8%	10.849	10.716	-18%	13.047	11.269	-87%	85.980	31.944	-13%	109.875
Depreciation & Amortization	-2.628	-33,0%	-3.922	-2.780	-27,2%	-3.820	-3.073	-17,5%	-3.725	-8.481	-30,2%	-11.468
Financial results	-1.647	-2,5%	-1.689	-1.521	-2,0%	-1.552	-1.598	71,7%	-931	-4.767	-2,2%	-4.172
CAPEX & New Invesments	5.693	95,0%	2.920	7.225	27,7%	5.655	15.866	234,6%	4.741	28.784	50,6%	13.317



€ 000, Amounts in

 2021 H1 was positively affected by one-off gov covid related government supports

**Explanations/Clarifications:** 

- 2022 Q1 was a strong quarter with double digit growth in all P&L lines
- 2022 Q2 had similar sales & profitability vs Q1 2022, but lower profitability vs 2021 Q2. This was mainly to April which was a particularly week month due to war in Ukraine and its effects in consumption.
- 2022 Q2 as also affected negatively by the €1,4m. Without this effect profitability was at the levels of 2021.
- 2022 Q3 was very strong in all lines and segments.

	Q1 2022	ҮоҮ %	Q1 2021	Q2 2022	YoY %	Q2 2021	Q3 2022	YoY %	Q3 2021	9M 2022	YoY %	9M 2021
Sales	238.057	16,1%	205.028	240.699	8,7%	221.521	260.847	23,7%	210.787	739.602	12,2%	637.336
EBITDA	16.910	18,4%	14.282	17.632	2,2%	17.261	20.054	35,4%	14.808	54.596	9,5%	46.351
% sales	7,1%		7,0%	7,3%		7,8%	7,7%		7,0%	7,2%		7,4%
EBIT	14.281	19,8%	11.926	14.853	-0,5%	14.923	16.980	36,6%	12.428	46.115	8,5%	39.276
% sales	6,0%		5,8%	6,2%		6,7%	6,5%		5,9%	6,1%		6,3%
EBTD	16.616	19,6%	13.888	16.032	-4,7%	16.814	18.269	31,3%	13.910	50.917	6,3%	44.612
% sales	7,0%		6,8%	6,7%		7,6%	7,0%		6,6%	6,8%		7,2%
ЕВТ	13.988	21,3%	11.532	13.253	-8,5%	14.476	15.196	31,8%	11.529	42.436	4,7%	37.537
% sales	5,9%		5,6%	5,5%		6,5%	5,8%		5,5%	5,7%		6,1%
EAT	10.298	17,5%	8.768	10.693	-13,2%	12.314	11.360	31,1%	8.663	32.350	-0,4%	29.745
% sales	4,3%		4,3%	4,4%		5,6%	4,4%		4,1%	4,4%		4,9%
EAT & NCI	9.990	14%	8.781	10.556	-14%	12.301	11.269	30%	8.663	31.815	-3%	29.744
Depreciation & Amortization	-2.628	11,6%	-2.356	-2.780	18,9%	-2.338	-3.073	29,1%	-2.381	-8.481	15,2%	-7.075
Financial results	-1.647	4,4%	-1.578	-1.521	5,7%	-1.439	-1.598	94,2%	-823	-4.766	5,0%	-3.840
CAPEX & New Invesments	5.693	135,4%	2.418	7.225	65,7%	4.360	15.866	396,8%	3.193	28.784	90,6%	9.972

### Commercial Activities Segment\*

### Info/Overview

- Largest distributor of H/W and S/W products in Greece
- €618m revenue in 2021
- 40%+ of ICT distribution Market in Greece
- Certified Greek partner of major international vendors
- Apple's and Xiaomi's Value-Added Distributor Greece & Cyprus
- 12 Apple retail stores, 5 Xiaomi retail Stores
- 120 service centers for Technical Support
- Advanced e-commerce platform
- Distribution of Gree air-co via the company Clima Quest & GED
- Personnel: 672

### **Outlook**

 Current estimation for 2022 is growth in sales and a mild growth in profitability vs 2021.



#### **9M Financial Results**

Amount in ,000€	9M 2022	YoY %	9M 2021
Sales	500.698	19%	419.291
EBITDA	18.618	19%	15.707
% sales	3,7%		3,7%
EBT	13.127	11%	11.840
% sales	2,6%		2,8%
EAT	10.106	15%	8.819
Net cash/(debt)	-31.190	-130%	-13.580

- +19% sales growth in 9M 2022, driven mainly by apple products market share and retail expansion.
- 9M 2022 EBT +11% YoY, positively affected by ~€1,3m capital gains.

GROUP

## **IT Services Segment**

#### Info/Overview

- Leading IT integrator in domestic market ~ 20% M. Share
- €153m revenue in 2021
- 30+ countries of operations
- ~50% International revenues
- 600+ customers across industries & geographies
- 80% of revenues from services activities
- 50+ years experience in banking & telecom sectors
- Specialized IT/Tech professionals
- Personnel: 1.295

### Outlook

- Sales and profits growth is estimated for 2022 driven by accelerated investments on digital transformation by the private and the public sector.
- Intelli's full year Ebitda contribution is estimated to surpass €1,6m

uni-systems 🔁 intellisolutions



### **9M Financial Results**

Amount in ,000€	9M 2022	YoY %	9M 2021
Sales	127.470	14%	111.703
EBITDA	12.132	38%	8.768
% sales	9,5%		7,8%
EBT	9.849	41%	6.988
% sales	7,7%		6,3%
EAT	7.131	54%	4.617
Net cash/(debt)	-18.833	-259%	11.882

- Improvement in project delivery operations and further cost structure optimization have led to improving margins
- Profits boosted by Intelli's acquisition that contributed ~€1,5m EBT
- >€470m backlog in future projects
- Significant prospects from upcoming RRF IT investments (>€2 bill. In digital transformation)

### **Courier & Postal Segment**



#### Info/Overview

- Largest Local Courier operator in Greece (~ 24% M. Share )
- €135m revenue in 2021
- Leading Alternative Postal Operator in Greece (~6% M. Share)
- 60+m shipments/year (33m courier/30m Post)
- 500+ Service Points / 50.000m<sup>2</sup> facilities
- Postal Network with ~300 POS & > 3.000 specialized Personnel
- Personnel: 542

#### Outlook

- e-commerce 2022 H2 period is positively affected by rebound of parcel volumes.
- Mild increase in sales and similar or mildly higher EBT is estimated for the full year.

### **9M Financial Results**

Amount in ,000€	9M 2022	YoY %	9M 2021
Sales	102.834	4%	98.593
EBITDA	17.323	11%	15.641
% sales	16,8%		15,9%
EBT	14.580	6%	13.739
% sales	14,2%		13,9%
EAT	11.485	-3%	11.872
Net cash/(debt)	15.105	-19%	18.740

- H1 courier volumes dropped due to last year lockdown. Q3 Revenues and Volumes grew with double digit driven mainly by e-commerce.
- Courier (~94% of sales) increased by ~5,5% while Post (~4% of sales) decreased by ~-30,5%.
- Increased fuel prices affect transportation costs.

## Renewable Energy Segment & Other

#### Info/Overview

- €9,3m revenues for Quest Energy during 2021 due to 2019-2020 investments
- Quest Energy owns 23 photovoltaic parks of > 34MW power (by Q3 2022)
- Quest Holdings(QH): Parent Company, operates as a holding company with a lean as possible corp. structure
- Personnel: 8

### Outlook

 FY2022 results are estimated to be improved compared to FY2021 as a result of 2021 investments in QE.





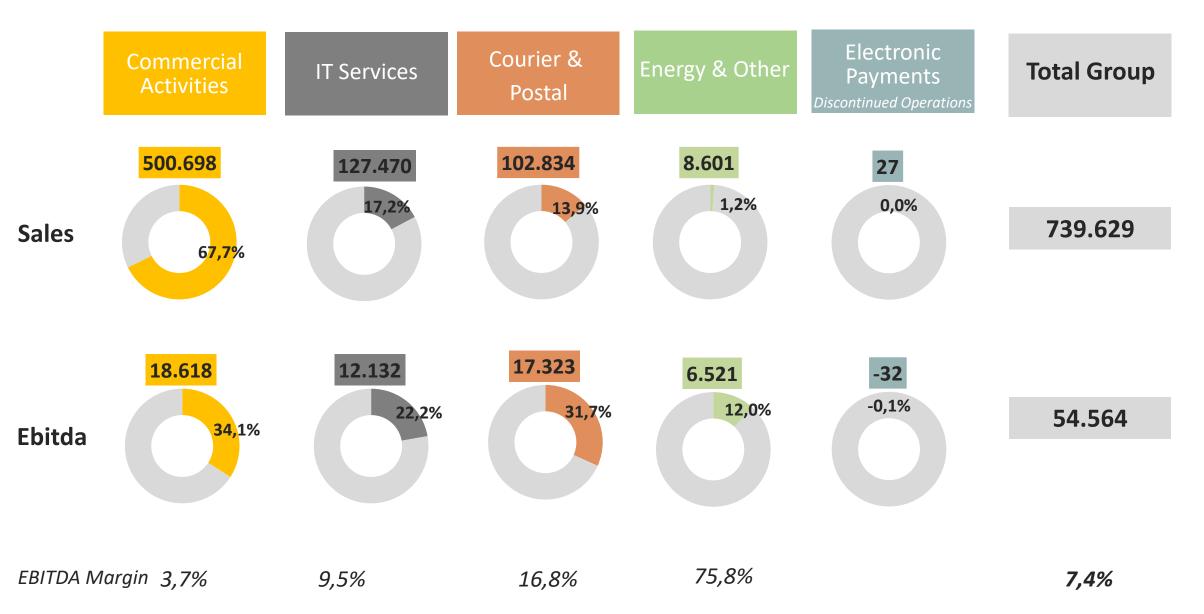
#### **9M Financial Results**

Amount in ,000€	9M 2022	YoY %	9M 2021
Sales	8.601	11%	7.749
EBITDA	6.522	5%	6.235
% sales	75,8%		80,5%
EBT	4.881	-2%	4.970
% sales	56,8%		64,1%
EAT	3.628	-18%	4.438
Net cash/(debt)	6.942	-89%	64.145

- QE Sales increased by +10,3% yoy and EBT increased by +25% yoy during 9M 2022 due to 2021 and 2022 investments.
- Combined Ebitda & EBT are affected from Quest Holdings higher corporate costs.
- Actively pursuing new growth investments in core/other areas (M&As)



Amounts in ,000 €



### Segment Analysis 9M 2022



Amounts in ,000 €

<b>9M 2022</b> (€ × 1.000)	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total gross segment sales	573.478	128.287	103.283	8.486	409	813.942	27	813.969
Inter-segment sales	(72.780)	(817)	(449)	(234)	(60)	(74.340)	-	(74.340)
Net sales	500.698	127.470	102.834	8.252	349	739.602	27	739.629
EBITDA	18.618	12.132	17.323	6.713	(191)	54.596	(32)	54.564
% sales	3,7%	9,5%	16,8%	81,4%	-54,9%	7,4%	-	7,4%
Profit/ (Loss) before income tax	13.127	9.849	14.580	4.040	841	42.436	144	42.580
% sales	2,6%	7,7%	14,2%	49%		5,7%		5,8%
Profit/ (Loss) after tax	10.106	7.131	11.485	3.094	535	32.350	145	32.495
Profit/ (Loss) after tax & NCI							r	31.944
Capex & New Investments	11.895	1.441	9.420	6.017	11	28.784		28.784
Net cash/(debt)	(31.190)	(18.833)	15.105	(22.111)	29.053	(27.976)		(27.976)
<b>9M 2021</b> (€ × 1.000)	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total gross segment sales	467.911	113.544	99.872	7.719	395	689.441	31.948	721.388
Inter-segment sales	(48.620)	(1.841)	(1.279)	(234)	(131)	(52.104)		(52.104)
Net sales	419.291	111.703	98.593	7.485	264	637.336	31.948	669.284
EBITDA	15.707	8.768	15.641	6.237	(2)	46.351	11.533	57.884
% sales	3,7%	7,8%	15,9%	83,3%	-0,9%	7,3%	36,1%	8,6%
Profit/ (Loss) before income tax	11.840	6.988	13.739	3.624	1.345	37.537	82.556	120.093
% sales	2,8%	6,3%	13,9%	48%		5,9%		17,9%
Profit/ (Loss) after tax	8.819	4.617	11.872	3.082	1.355	29.745	80.890	110.635
Profit/ (Loss) after tax & NCI							r	109.875
Capex & New Investments	583	565	8.809	10	5	9.972	3.345	13.317
Net cash/(debt)	(13.580)	11.882	18.740	(23.370)	87.514	81.187	199	81.386
Diff 2022/2021 %	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total sales	19,4%	14,1%	4,3%	10,3%	31,8%	16,0%	-99,9%	10,5%
EBITDA	18,5%	38,4%	10,8%	8%	-	18%	-100%	-5,7%
Profit/ (Loss) before income tax	10,9%	40,9%	6,1%	11,5%	-37,5%	13,1%	-99,8%	-64,5%
Profit/ (Loss) after tax	14,6%	54,5%	-3,3%	0,4%	-60,5%	8,8%	-99,8%	-70,6%
Profit/ (Loss) after tax & NCI								-70,9%

### Group Outlook



2022 Outlook

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The positive course of 9M is expected to continue in the last quarter, therefore growth in both sales and profitability from continued operations is estimated for the FY 2022.

Group's strong financial position (~€200m cash and credit lines) is solid enough to endure hardships as well as to support planned further growth investments

Actively looking new growth investments to further fuel growth (new solar parks, other M&A's), therefore growth capex could overall be significantly higher during 2022 vs 2021.





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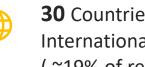
# 02. Appendix

Other Corporate info More Financial Data





- €76m EBITDA
  - €136m EBT
  - €259m Equity

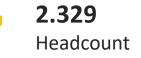


Revenues

**30** Countries International Activity  $(\sim 19\% \text{ of revenue})$ 



40 years (est. in 1981)



#### Active in :

- Commercial Activities<sup>1</sup> € 618m
- **IT** Services € 153m
- € 135m Courier/Post
- € 9m Ren. Energy / Other
- € 32m **Electronic Payments** (discontinued operations)

#### Track Record 2017 - 2021

•	Revenue CAGR	21,4%
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- Ebitda CAGR 17,8%
- EBT CAGR 83%
- Capex & New Investments €118m
- Dividends /Cap Returns<sup>2</sup> €68m

1. Renamed from "IT Products" / Wholesale/Retail

Does not included 44,6m (€1,25 per share) of interim dividend

A leading, fast-growing and financially sound Group of Companies



Amounts in ,000 €

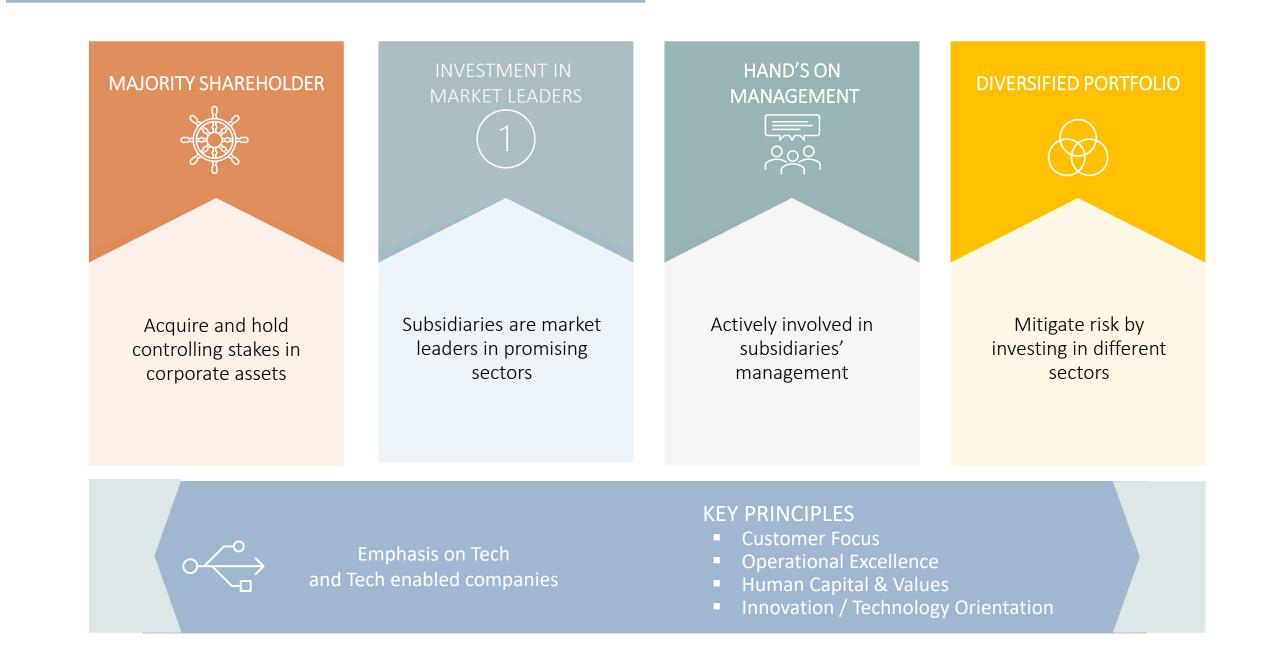
<b>12M 2021</b> (€ × 1.000)	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total gross segment sales	691.438	154.859	137.566	9.255	510	993.628	31.948	1.025.576
Inter-segment sales	(72.944)	(1.868)	(2.462)	(312)	(107)	(77.694)	-	(77.694)
Net sales	618.494	152.990	135.104	8.943	403	915.934	31.948	947.882
EBITDA	22.894	12.504	21.360	7.398	(98)	64.058	11.503	75.561
% sales	3,7%	8,2%	15,8%		-24,4%	7,0%	36,0%	8,0%
Profit/ (Loss) before income tax	18.139	10.048	18.669	3.891	591	51.337	84.809	136.146
% sales	2,9%	6,6%	13,8%	44%	<u> </u>	5,6%	<u> </u>	14,4%
Profit/ (Loss) after tax	14.208	8.302	16.121	3.577	582	42.790	83.144	125.935
Profit/ (Loss) after tax & NCI								125.085
Capex & New Investments	1.020	3.586	16.242	22	10	20.880	3.345	24.225
Net cash/(debt)	(14.390)	15.008	19.832	(21.098)	85.215	84.566	166	84.733
<b>12M 2020</b> (€ × 1.000)	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total gross segment sales	473.190	134.150	127.608	9.438	492	744.879	34.352	779.231
Inter-segment sales	(53.236)	(1.781)	(1.682)	(472)	(702)	(57.872)	-	(57.872)
Net sales	419.955	132.370	125.927	8.965	(210)	687.007	34.352	721.359
EBITDA	15.579	8.176	16.825	6.721	611	47.912	11.946	59.858
% sales	3,7%	6,2%	13,4%	75,0%		7,0%	34,8%	8,3%
Profit/ (Loss) before income tax	10.441	4.527	13.718	3.157	323	32.166	3.056	35.222
% sales	2,5%	3,4%	10,9%	35%	-	4,7%	8,9%	4,9%
Profit/ (Loss) after tax	8.059	2.884	11.561	1.999	(10.882)	13.621	2.553	16.173
Profit/ (Loss) after tax & NCI								15.790
Capex & New Investments	730	1.004	16.363	4.222	15	22.335	3.619	25.954
Net cash/(debt)	9.663	14.448	24.613	(28.283)	(3.572)	16.870	(6.624)	10.246
Diff 2021/2020 %	Commercial Activities	IT Services	Courier & Postal	Renewable Energy	Unallocated	Continued operations	Discontinued operations	Total
Total sales	47,3%	15,6%	7,3%	-0,2%	292,1%	33,3%	-7,0%	31,4%
EBITDA	47,0%	52,9%	27,0%	10%	-116,1%	34%	-4%	26,2%
Profit/ (Loss) before income tax	73,7%	122,0%	36,1%	23,3%	82,7%	<i>59,6%</i>	-	286,5%
Profit/ (Loss) after tax	76,3%	187,9%	39,5%	<i>78,9%</i>	105,3%	214,2%	-	678,7%

Profit/ (Loss) after tax & NCI

692,2%

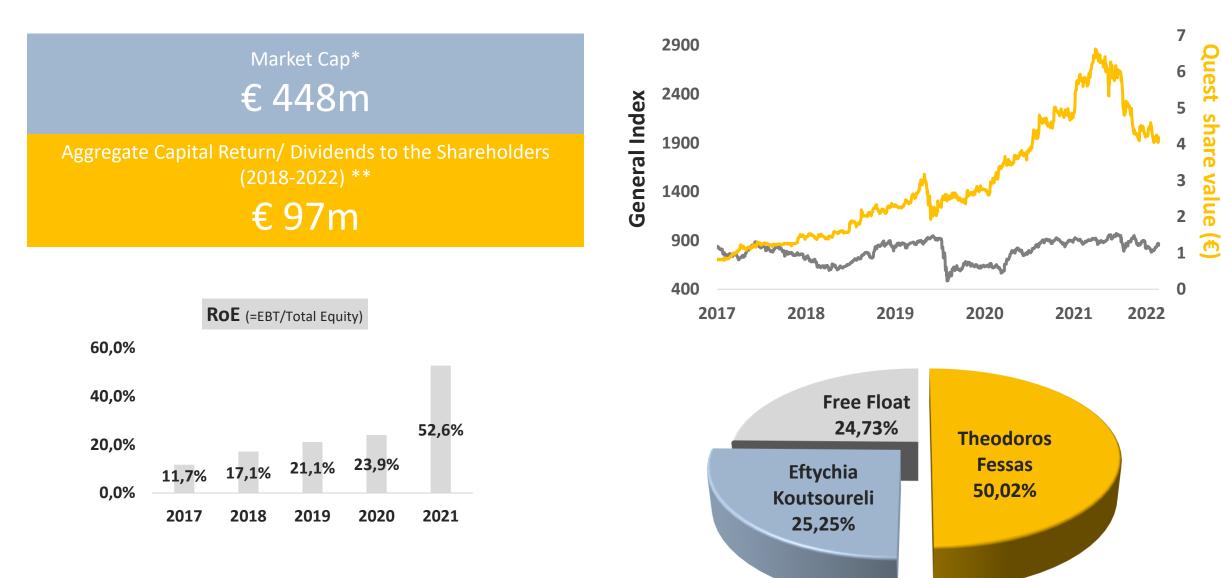
**Operating Model** 



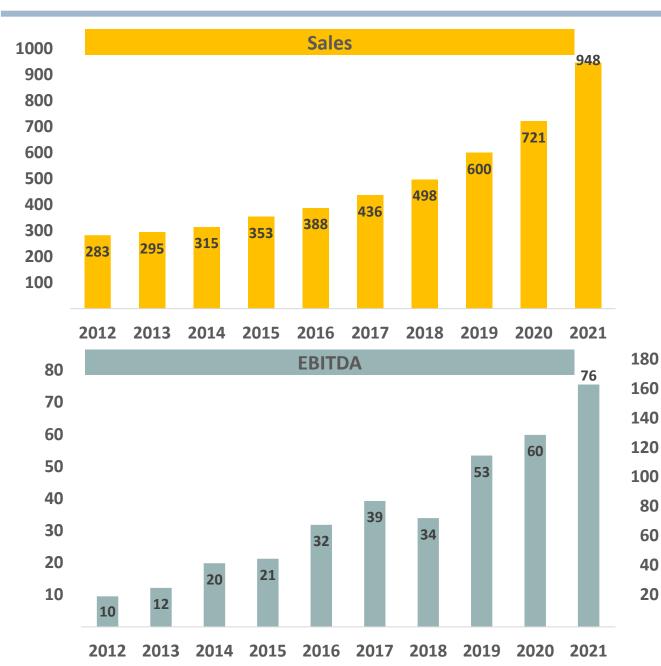


### Value Created to Investors





### Resilience in challenging times





2012 2013 2016 2017 2018 2019 2020 2021 2022 Total





## **Growth Drivers**



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Mobility Cloud & IoT	Q	Q	Q	Q		Q			
E-Commerce		Q		Q	Q				
International Markets	Q		Q	Q	Q	Q			
Commercial Networks	Q		Q	Q	Q				
Renewable Energy							Q		
J Clima									Q
M&A Inorganic Growth	Q	Q			Q	Q	Q	Q	24

### Quest Holdings BoD







Theodore Fessas President –Exec. Member Founder and major shareholder of Quest Holdings ex. President of SEV (Hellenic Federation of Enterprises)



Non-Exec. Member Shareholder and Vice Chairwoman of Quest Holdings



Apostolos Georgantzis Exec. Member CEO of Quest Holdings President and Managing Director of ACS



Markos Bitsakos Exec. Member Deputy CEO of Quest Holdings Managing Director of QE



**Nikolaos Labroukos** *Exec. Member* Executive Director QH



**Ioanna Dretta** Independent Non-Exec. Member CEO Marketing Greece



Maria Damanaki Independent Non -Exec. Member ex. EU Commissioner for Maritime Affairs



Ioannis Paniaras Independent Non-Exec. Member Executive Director & Executive member Titan Cement International S.A



Nikolaos Karamouzis Independent Non-Exec. Member Chairman Grant Thornton Greece Managing Partner-SMER Capital



Philippa Michali Independent Non-Exec. Member CEO Allianz Hellas

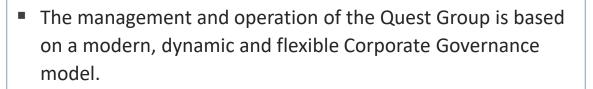


**Emil Yiannopoulos** Independent Non-Exec. Member ex. Partner PWC



Panos Kyriakopoulos Independent Non-Exec. Member CEO Start Investments

### **Corporate Governance**



- Group Corporate Governance:
  - $\checkmark$  Is in line with Greek law
  - Complies with the Hellenic Code of Corporate Governance (HCGC) with some discrepancies mentioned in the Annual Financial Report
- Corporate Governance aims at the:
  - ✓ Responsible operation of the Group
  - ✓ The viability of its companies and
  - To safeguard the interests of the Shareholders and Stakeholders
- BoD is the highest governing body of Quest Holdings Group

#### Goals

By applying the core principles of Corporate Governance, the company has set the following goals:

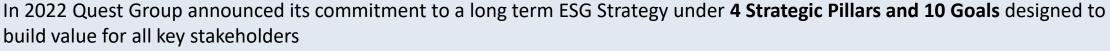
- Transparency in management and corporate responsibility
- Disclosure of information to shareholders and their participation in key decision-making
- Speed decision-making and efficient administration
- Identification, recognition and mitigation of risks
- Ensuring a quality work environment
- Independence in the exercise of control and finally
- Awareness of the company and its personnel on issues related to the relationship with the natural and the social environment
- BoD consist of 12 members 7 being non executive / independent
- Quest Holdings Board of Directors 5 Board Committees
- Quest Group Organizational and Operational Manual (based on HCGC)
- 32 Group Policies
- 42 Standard Procedures (valid for all companies)

- Decision Making Procedure and Tables (approved by the Company BoD)
- Representation Table for every Company (approved by the Company BoD)
- Enterprise Risk Management System, IT Security & data protection structures



## Sustainability & ESG Strategy

- Sustainable Development is a strategic focus for Quest Group committed to supporting the 17 UN Sustainable Development Goals.
- The Group publishes an Annual Sustainable Development Report since 2014 which complies with the GRI Standards (Global Reporting Initiative), the Greek Sustainability Code and the ATHEX ESG Guide.
- Quest Holdings is among the Greek listed Companies that currently form the ESG Index of the ATHEX.
- Quest Holdings is a member of the UN Global Compact Network Hellas and supports the UN Global Compact Ten Principles (Human Rights, Labour, Environment, Anti-Corruption).



Strategic pillars and ESG targets

Environment	စုပို့ Our People	Responsible Business	Sustainable Products
<b>1.</b> Reduce Scope 1, 2 absolute emissions by 40% by 2030 and Climate Neutral by 2050*	<b>3.</b> Maintain LTIF below 2.3 and TRIR below 1.2 for the Group's employees by 2030	<b>6.</b> Best effort to maintain zero data breach incidents by 2025	<b>9.</b> >6% of revenue from sustainable products and services by 2025
<b>2.</b> Promote circular economy and eliminate avoidable waste by 2025	<b>4.</b> 10% increase in employees' training hours by 2025	7. Link 15% of variable pay elements (annual bonus) of Group's and main subsidiaries CEOs with ESG targets by 2025	<b>10.</b> >50% increase in Green MW installed base by 2025
	5. Build an inclusive culture and act as an ambassador of diversity and equity to empower our people to excel by 2025	8. Suppliers ESG assessment process by 2025 **	

\*\*For equal performance suppliers with higher ESG scores will be preferred.







- This document might contain estimations and forward-looking statements relating to the Group's future business, development and economic performance. It also includes statements from sources that have not been independently verified by the Company.
- Such statements may be subject to a number of risks, uncertainties and other important factors, such as but not limited to:
  - Competitive pressures
  - Legislative and regulatory developments
  - Global and local macroeconomic and political trends
  - Fluctuations in currency exchange rates and general financial market conditions
  - Delay or inability in obtaining approvals from authorities
  - Technical development
  - Litigation
  - Adverse publicity and news coverage, which would cause actual development and results to differ materially from the statements made in this document
- Quest Holdings assumes no obligation to update or alter such statements whether as a result of new information, future events or otherwise.





# Thank you

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ENERGY